"Culture in Cross-Border Cooperation"

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Regional Council of South Karelia



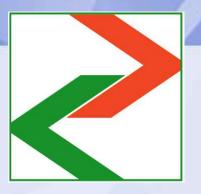




Johannes Moisio



- Born in Helsinki 7. June 1960, M.Sc. (Eng), Logistics
- 1993–2000 Manager export business (private bus.)
- 2000 Regional Council of South Karelia
- 2004–2005 Director of Southeast Finland and St. P office in Brussels
- 2007 Chairman of AEBR Task Force for External Borders (TFEB)
- 2016 Member of Southeast Finland Russia CBC Programme Selection Committee
- 2015 Member, Committee of National Co-funding, Interreg Central Baltic Sea







Arbeitsgemeinschaft Europäischer Grenzregionen (AGEG)
Asociación de Regiones Fronterizas Europeas (ARFE)
Association des régions frontalières européennes (ARFE)
Association of European Border Regions (AEBR)
Comunità di lavoro delle regioni europee di confine (AGEG)
Europæiske grænseregioners Arbejdsfællesskap (AGEG)
Werkgemeenschap van Europese grensgebieden (WVEG)
Associação das Regiões Fronteiriças Europeias (ARFE)
Σύνδεσμος Ευρωπαϊκών Συνοριακών Περιφερειών (ΣΕΣΠ)
Stowarzyszenie Europejskich Regionów Granicznych (SERG)
Αccoциация Европейских Приграничных Регионов (ΑΕΠΡ)
Ευrópai Határ Menti Régiók Szövetsége (ΕΗΜRS)
Скупштина европских пограничних региона (СЕПР)

AGEG – AEBR - ARFE



1971 10 members focus on twinning and projects

1980 30 members focus on programmes and other instruments

2019 >100 members in addition focus on concepts, recommendations

≈ 200 European border areas

 Represents the interests of Cross-Border regions towards the Council of Europe, the EU and the national Governments

Has several thematic Task Forces www.aebr.eu

Task Force of External Borders TFEB



One of AEBR Task Forces

1997 founding meeting, 10 persons

2019 20 active persons+ randomly local participants

300 persons In a Facebook group

≈ 100 External border areas networking, seminars, project generation, annual Youth Forum since 2009





Role of Culture in CBC

- A. Backgroud phenomen, influencing behaviour
- **B.** Working culture
- C. Weight of culture
- D. Culture may be actively used as an Asset / Facilitator





Culture as a background phenomen

Culture may not be as dividing in cross-border cooperation as in international cooperation (with distance)

- We know the neighbour better
- We have common history
 (Culture less likely to differ, behaviour, religion, language)
 We don't often admit, that culture has its say





Working culture

Working culture may base on national regulations, traditions, firm owners/management. It has effect in:

- Keeping promises
 (for example agreed meeting times)
- Willingness to take personal risk (effects decision making)
- Degree in taking social aspect to work decisions
- Behaviour in work related events (dinners, sports etc)
- Organisational versus personal commitment (for example effect of changed boss/political body)

Working culture has become nearer to each other





Weight of culture

Some cultural features have more weigh than others. Weight differs by person, by ethnic group, by firm policy

- Differences in religion
- Personal trust or friendship
- Tolerance to behaviour considered insulting (ref. Borat films)

Strong reacting may be as harmful as non-reacting





Culture as an Asset / Facilitator

Many conferences have social program

Cultural event may be an oasis between business negotiations

Learning from culture is often learning the counter part's behaviour

Positive mind creates positive solutions in cooperation





Some examples





Thank you for your attention! Спасибо за Ваше внимание!

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MORE INFORMATION IN INTERNET:

AEBR: www.aebr.eu

AEBR Task Force of External Border, by joining Facebook group:

https://www.facebook.com/groups/AEBRTFEB/

Regional Council of South Karelia: www.ekliitto.fi